

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2021

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 001-39946

AGRIFY CORPORATION

(Exact name of registrant as specified in its charter)

Nevada

30-0943453

(State or other jurisdiction of
incorporation or organization)

(I.R.S. Employer
Identification No.)

76 Treble Cove Rd.
Building 3, Unit 3
Billerica, MA 01862

(Address of principal executive offices, including zip code)

(617) 896-5243

(Registrant's phone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.001 per share	AGFY	NASDAQ Capital Market

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES NO

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input checked="" type="checkbox"/>	Smaller reporting company	<input checked="" type="checkbox"/>
		Emerging growth company	<input checked="" type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES NO

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding as of November 9, 2021
Common Stock, \$0.001 par value	21,270,977

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PART I – FINANCIAL INFORMATION

Item 1. Financial Statements.

AGRIFY CORPORATION
CONDENSED CONSOLIDATED BALANCE SHEETS
(In thousands, except share and per share data)

	September 30, 2021	December 31, 2020
	(Unaudited)	
Assets:		
Cash and cash equivalents	\$ 44,746	\$ 8,111
Marketable securities	62,261	—
Accounts receivable, net of allowance for doubtful accounts of \$228 and \$54, as of September 30, 2021 and December 31, 2020, respectively.	11,873	4,014
Inventory	10,109	5,170
Deferred IPO costs	—	981
Prepaid expenses and other receivables	3,876	364
Total current assets	132,865	18,640
Non-current marketable securities	6,253	—
Loan receivable	13,092	—
Property and equipment, net	4,189	873
Operating lease right-of-use assets	744	—
Goodwill	632	632
Intangible assets acquired through business combination, net	1,463	1,603
Capitalized website costs, net	60	91
Total Assets	\$ 159,298	\$ 21,839
Liabilities and Stockholders' Equity		
Current Liabilities:		
Accounts payable	\$ 8,742	\$ 693
Accrued expenses and other current liabilities	13,371	6,550
Notes payable, net of debt discount of \$0 and \$4,777 as of September 30, 2021 and December 31, 2020, respectively	—	12,493
Derivative liabilities	—	7,141
Deferred revenue	893	152
Total current liabilities	23,006	27,029
Other non-current liabilities	300	435
Operating lease liabilities	484	—
Long-term debt	833	829
Total Liabilities	\$ 24,623	\$ 28,293
Commitments and contingencies (Note 16)		
Stockholders' Equity		
Common stock, 50,000,000 shares, \$0.001 par value authorized as of September 30, 2021 and December 31, 2020, respectively; 21,261,383 and 4,211,677 shares issued at September 30, 2021 and December 31, 2020, respectively	20	4
Preferred stock 2,895,000 shares, \$0.001 par value authorized as of September 30, 2021 and December 31, 2020, respectively; 0 shares issued as of September 30, 2021 and December 31, 2020, respectively	—	—
Preferred A stock 105,000 shares, \$0.001 par value authorized as of September 30, 2021 and December 31, 2020, respectively; 0 and 100,000 shares issued at September 30, 2021 and December 31, 2020, respectively	—	—
Additional paid-in capital	179,991	19,827
Accumulated deficit	(45,714)	(26,510)
Total Stockholders' Equity (Deficit)	134,297	(6,679)
Non-controlling Interests	378	225
Total Liabilities and Stockholders' Equity	\$ 159,298	\$ 21,839

The accompanying notes are an integral part of these condensed consolidated financial statements.

AGRIFY CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except share and per share data)
(Unaudited)

(In thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Revenue, net	\$ 15,751	\$ 2,813	\$ 34,584	\$ 7,734
Cost of goods sold	16,131	3,012	34,977	6,874
Gross (loss) profit	(380)	(199)	(393)	860
OPERATING EXPENSES				
Research and development	827	449	2,483	2,392
Selling, general and administrative expenses	8,595	1,937	18,850	6,940
Total operating expenses	9,422	2,386	21,333	9,332
Operating loss	(9,802)	(2,585)	(21,726)	(8,472)
OTHER INCOME (EXPENSE), NET				
Interest income (expense), net	45	(103)	68	(139)
Other expenses	(15)	—	(78)	—
Gain on extinguishment of notes payable	—	—	2,685	—
Other income (expense), net	30	(103)	2,675	(139)
Net loss before non-controlling interest	(9,772)	(2,688)	(19,051)	(8,611)
(Loss) income attributable to non-controlling interest	(14)	17	153	(49)
Net loss attributable to Agrify Corporation.	\$ (9,758)	\$ (2,705)	\$ (19,204)	\$ (8,562)
Net loss per share attributable to common stockholders – basic and diluted	\$ (0.47)	\$ (0.67)	\$ (1.07)	\$ (2.13)
Weighted average common shares outstanding – basic and diluted	20,834,388	4,211,677	18,068,736	4,163,860

The accompanying notes are an integral part of these condensed consolidated financial statements.

AGRIFY CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(In thousands, except share amounts)
(Unaudited)

Three and Nine months ended September 30, 2020

	Common Stock		Preferred A Stock		Additional Paid-In Capital	Subscription Receivable	Accumulated Deficit	Total Stockholders' Equity attributable to Agrify	Non-controlling Interests	Total Stockholders' Equity
	Shares	Amount	Shares	Amount						
Balance, January 1, 2020	3,616,125	\$ 4	—	\$ —	\$ 4,124	\$ (40)	\$ (4,893)	\$ (805)	\$ —	\$ (805)
Stock-based compensation	—	—	—	—	603	—	—	603	—	603
Stock subscription	—	—	—	—	—	40	—	40	—	40
Issuance of Preferred A Stock	—	—	100,000	—	10,000	—	—	10,000	—	10,000
Investment in Agrify Valiant	—	—	—	—	—	—	—	—	40	40
Acquisition of TriGrow Systems	595,552	—	—	—	1,356	—	—	1,356	207	1,563
Net loss	—	—	—	—	—	—	(5,857)	(5,857)	(66)	(5,923)
Balance June 30, 2020	<u>4,211,677</u>	<u>\$ 4</u>	<u>100,000</u>	<u>\$ —</u>	<u>\$ 16,083</u>	<u>\$ —</u>	<u>\$ (10,750)</u>	<u>\$ 5,337</u>	<u>\$ 181</u>	<u>\$ 5,518</u>
Stock-based compensation	—	—	—	—	200	—	—	200	—	200
Warrants issued and recorded as debt discount in connection with notes payable issuances	—	—	—	—	1,362	—	—	1,362	—	1,362
Net loss	—	—	—	—	—	—	(2,705)	(2,705)	17	(2,688)
Balance, September 30, 2020	<u>4,211,677</u>	<u>\$ 4</u>	<u>100,000</u>	<u>\$ —</u>	<u>\$ 17,645</u>	<u>\$ —</u>	<u>\$ (13,455)</u>	<u>\$ 4,194</u>	<u>\$ 198</u>	<u>\$ 4,392</u>

Three and Nine months ended September 30, 2021

	Common Stock		Preferred A Stock		Additional Paid-In Capital	Subscription Receivable	Accumulated Deficit	Total Stockholders' Equity attributable to Agrify	Non-controlling Interests	Total Stockholders' Equity
	Shares	Amount	Shares	Amount						
Balance, January 1, 2021	4,211,677	\$ 4	100,000	\$ —	\$ 19,827	\$ —	\$ (26,510)	\$ (6,679)	\$ 225	\$ (6,454)
Stock-based compensation	—	—	—	—	3,066	—	—	3,066	—	3,066
Beneficial conversion feature associated with amended Convertible Promissory Notes	—	—	—	—	3,869	—	—	3,869	—	3,869
Conversion of Convertible Notes	1,697,075	2	—	—	13,098	—	—	13,100	—	13,100
Issuance of common stock – Initial Public Offering (“IPO”), net of fees	6,210,000	6	—	—	56,955	—	—	56,961	—	56,961
Issuance of common stock – Secondary public offering, net of fees	6,388,888	6	—	—	79,833	—	—	79,839	—	79,839
Conversion of Preferred A Stock	1,373,038	1	(100,000)	—	(1)	—	—	—	—	—
Exercise of options	252,788	—	—	—	721	—	—	721	—	721
Exercise of warrants	240,233	—	—	—	5	—	—	5	—	5
Net loss	—	—	—	—	—	—	(9,446)	(9,446)	167	(9,279)
Balance June 30, 2021	<u>20,373,699</u>	<u>\$ 19</u>	<u>—</u>	<u>\$ —</u>	<u>\$ 177,373</u>	<u>\$ —</u>	<u>\$ (35,956)</u>	<u>\$ 141,436</u>	<u>\$ 392</u>	<u>\$ 141,828</u>
Stock-based compensation	—	—	—	—	941	—	—	941	—	941
Issuance of common shares in connection with acquisition	8,000	—	—	—	176	—	—	176	—	176
Exercise of options	365,816	—	—	—	1,499	—	—	1,499	—	1,499
Exercise of warrants	513,868	1	—	—	2	—	—	3	—	3
Net loss	—	—	—	—	—	—	(9,758)	(9,758)	(14)	(9,772)
Balance, September 30, 2021	<u>21,261,383</u>	<u>\$ 20</u>	<u>—</u>	<u>\$ —</u>	<u>\$ 179,991</u>	<u>\$ —</u>	<u>\$ (45,714)</u>	<u>\$ 134,297</u>	<u>\$ 378</u>	<u>\$ 134,675</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

AGRIFY CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

(In thousands)	Nine months ended September 30,	
	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net loss attributable to Agrify Corporation	\$ (19,204)	\$ (8,562)
Adjustments to reconcile net loss attributable to Agrify Corporation to net cash used in operating activities:		
Depreciation and amortization	508	261
Amortization of premium on investments	522	—
Interest on held to maturity bonds	(574)	—
Compensation in connection with the issuance of stock options	4,007	803
Issuance of common shares in connection with acquisition	176	—
Non-cash interest expense	50	95
Gain on extinguishment of notes payable, net	(2,685)	—
Loss from disposal of fixed assets	25	119
Income (loss) attributable to non-controlling interests	153	(49)
Changes in operating assets and liabilities, net of acquisitions:		
Accounts receivable	(7,861)	(622)
Inventory	(5,227)	(1,673)
Prepaid expenses and other receivables	(3,523)	42
Right of use assets, net	155	—
Accounts payable	7,906	455
Accrued expenses and other current liabilities	7,367	507
Operating lease liabilities	(93)	—
Deferred revenue	741	(2,099)
Net cash used in operating activities	(17,557)	(10,723)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of property and equipment	(3,536)	(103)
Purchase of held to maturity securities	(68,461)	—
Issuance of loan receivable	(12,686)	—
Cash paid for business combination, net of cash acquired	—	(1,092)
Net cash used in investing activities	(84,683)	(1,195)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from issuance of Preferred A Stock	—	10,000
Proceeds from IPO, net of fees	56,961	—
Proceeds from Secondary public offering, net of fees	79,839	—
Proceeds from exercise of options	2,220	—
Proceeds from exercise of warrants	9	—
Payments of financing leases	(154)	—
Minority interest in Valiant	—	40
Proceeds from PPP Loan	—	823
Proceeds from financing leases	—	(33)
Proceeds from notes payable	—	5,800
Proceeds from issuance of common stock	—	40
Net cash provided by financing activities	138,875	16,670
Net increase in cash	36,635	4,752
Cash and cash equivalents – Beginning of period	8,111	206
Cash and cash equivalents – End of period	\$ 44,746	\$ 4,958
Supplemental disclosures of non-cash investing and financing activities:		
Equipment sold for loan receivable to customer	\$ 289	\$ —
Warrants issued and recorded as debt discount in connection with notes payable issuances	\$ —	\$ 1,362
Bifurcated embedded conversion options recorded as derivative liabilities and debt discount	\$ —	\$ 1,160

The accompanying notes are an integral part of these condensed consolidated financial statements.

AGRIFY CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Amounts in thousands unless otherwise specified, except share and per share data)
(Unaudited)

Note 1 — Nature of Business and Basis of Presentation

Description of Business

Agrify Corporation (“Agrify” or the “Company”) is a developer of highly advanced and proprietary precision hardware and software grow solutions for the indoor agriculture marketplace and provides equipment and solutions for extraction, post-processing, and testing for the cannabis and hemp industry. The Company was formed in the State of Nevada on June 6, 2016 as Agrinamics, Inc., and subsequently changed its name to Agrify Corporation.

The Company has seven wholly-owned subsidiaries, AGM Service Corp LLC (formerly AGM Service Corp Inc.), TriGrow Systems, LLC (“TriGrow”, which acted as the Company’s exclusive distributor and which was acquired in January 2020 as TriGrow Systems, Inc. and converted to TriGrow Systems, LLC in May 2020), Harbor Mountain Holdings, LLC (“HMH”, which assembled and produced many of the Company’s products and which was acquired in July 2020), Ariafy Finance, LLC, Agxion, LLC, Cascade Sciences, LLC (which was acquired as part of the Precision-Cascade Acquisition) and Precision Extraction NewCo, LLC (which is a newly formed subsidiary in connection with the Precision-Cascade Acquisition). The Company also owns 50% of Teejan Podponics International LLC (“TPI”) since December 2018; 60% of Agrify-Valiant, LLC, formed in December 2019; and 75% of Agrify Brands, LLC (formerly TriGrow Brands, LLC, which was part of the January 2020 acquisition of TriGrow). For further details about the January 2020 and July 2020 acquisitions, please refer to the Company’s Annual Report on Form 10-K for the year ended December 31, 2020 filed with the U.S. Securities and Exchange Commission (“SEC”) on April 2, 2021.

See also Note 18, Subsequent Event for more information regarding the Precision-Cascade Acquisition.

Reverse Stock Split

On January 12, 2021, the Company effected a 1-for-1.581804 reverse stock split. All share and per share information has been retroactively adjusted to give effect to the reverse stock split for all periods presented, unless otherwise indicated.

Public Offerings

On February 1, 2021, the Company consummated its initial public offering (“IPO”) of 5,400,000 shares of common stock at a price of \$10.00 per share, less certain underwriting discounts and commissions. On February 4, 2021, the Company closed on the sale of an additional 810,000 shares of common stock on the same terms and conditions pursuant to the exercise of the underwriters’ over-allotment option.

On February 19, 2021, the Company consummated a secondary public offering (the “February Offering”) of 5,555,555 shares of common stock for a price of \$13.50 per share, less certain underwriting discounts and commissions. On March 22, 2021, the Company closed on the sale of an additional 833,333 shares of common stock on the same terms and conditions pursuant to the exercise of the underwriters’ over-allotment option. See Note 13 — Capital Structure for additional details.

On September 14, 2021, the Company entered into a letter agreement and waiver (the “Letter Agreement”), to amend the terms of its underwriting agreement with the representative of the underwriters in the IPO. Pursuant to the Letter Agreement, the representative agreed to waive the right of first refusal included in the underwriting agreement in consideration of (i) a cash payment to the representative of \$2,400 and (ii) the right to participate as a co-manager with ten percent (10%) of the economics with respect to the Company’s next public offering of securities, payable in cash upon the closing of such offering.

Coronavirus (“COVID-19”) Pandemic

The coronavirus was first identified in people in late 2019. COVID-19 spread rapidly throughout the world and, in March 2020, the World Health Organization characterized COVID-19 as a pandemic. COVID-19 is a pandemic of respiratory disease spreading from person-to-person that poses a serious public health risk. It has significantly disrupted supply chains and businesses around the world. The extent and duration of the COVID-19 impact, on the operations and financial position of the Company and on the global economy, is uncertain. Uncertainty remains regarding the length of time it will take for the COVID-19 pandemic to subside, including the time it will take for vaccines to be broadly distributed and accepted in the United States and the rest of the world, and the effectiveness of such vaccines in slowing or stopping the spread of COVID-19 and mitigating the economic effects of the pandemic. The Company continues to service its customers amid uncertainty and disruption linked to COVID-19 and is actively managing its business to respond to the impact.

Note 2 — Summary of Significant Accounting Policies

Preparation of Condensed Consolidated Financial Statements

The condensed consolidated financial statements included herein have been prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) and on the same basis as the audited consolidated financial statements included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2020 filed with the SEC, except for the recently adopted accounting pronouncements described below.

The condensed consolidated statements of operations and stockholders' equity for the three and nine months ended September 30, 2021 and 2020, and cash flows for the nine months ended September 30, 2021 and 2020, and the condensed consolidated balance sheet as of September 30, 2021, are not audited but reflect all adjustments that are of a normal recurring nature and that are considered necessary for a fair presentation of the results for the periods shown. The condensed consolidated balance sheet as of December 31, 2020 is derived from the audited consolidated financial statements presented in the Company's Annual Report on Form 10-K for the year ended December 31, 2020. Certain information and disclosures normally included in annual consolidated financial statements have been omitted pursuant to the rules and regulations of the SEC. Because the condensed consolidated interim financial statements do not include all of the information and disclosures required by GAAP for a complete set of financial statements, they should be read in conjunction with the audited consolidated financial statements and notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2020 filed with the SEC on April 2, 2021. The results for interim periods are not necessarily indicative of a full year's results.

Accounting for Wholly-Owned Subsidiaries

The accompanying consolidated financial statements include the accounts of Agrify Corporation and its wholly-owned subsidiaries, AGM Service Corp LLC, TriGrow Systems, LLC, Harbor Mountain Holdings, LLC, Ariafy Finance, LLC, and Agxion, LLC, in accordance with the provisions required by the Consolidation Topic 810 of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC"). The Company includes results of operations of acquired companies from the date of acquisition. All significant intercompany transactions and balances are eliminated.

Accounting for Joint-Venture Subsidiary

For the Company's less than wholly-owned subsidiaries, Agrify-Valiant, LLC, Agrify Brands, LLC, and Teejan Podponics International LLC, the Company first analyzes whether these entities are a variable interest entity (a "VIE") in accordance with ASC 810 and if so, whether the Company is the primary beneficiary requiring consolidation. A VIE is an entity that has (i) insufficient equity to permit it to finance its activities without additional subordinated financial support or (ii) equity holders that lack the characteristics of a controlling financial interest. VIEs are consolidated by the primary beneficiary, which is the entity that has both the power to direct the activities that most significantly impact the entity's economic performance and the obligation to absorb losses or the right to receive benefits from the entity that potentially could be significant to the entity. Variable interests in a VIE are contractual, ownership or other financial interests in a VIE that change with changes in the fair value of the VIE's net assets. The Company continuously re-assesses (i) whether the joint venture is a VIE, and (ii) if the Company is the primary beneficiary of the VIE. If it is determined that the joint venture qualifies as a VIE and the Company is the primary beneficiary, it is consolidated.

Based on the Company's analysis for these entities, the Company has determined that Agrify-Valiant, LLC and Agrify Brands, LLC are each a VIE and that the Company is the primary beneficiary. While the Company owns 60% of Agrify-Valiant, LLC's equity interests and 75% of Agrify Brands, LLC's equity interests, the remaining equity interests in Agrify-Valiant, LLC and Agrify Brands, LLC are owned by unrelated third parties, and the agreement with these third parties provides the Company with greater voting rights. Accordingly, the Company consolidates the financial statements of Agrify-Valiant, LLC and Agrify Brands, LLC under the VIE rules and reflects the third parties' interests in the consolidated financial statements as a non-controlling interest. The Company records this non-controlling interest at its initial fair value, adjusting the basis prospectively for the third parties' share of the respective consolidated investments' net income or loss or equity contributions and distributions. These non-controlling interests are not redeemable by the equity holders and are presented as part of permanent equity. Income and losses are allocated to the non-controlling interest holders based on its economic ownership percentage. The investment in 50% of the shares of TPI is treated as an equity investment as the Company cannot exercise significant influence.

Use of Estimates

The preparation of the Company's consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of expenses during the reporting period. Significant estimates and assumptions reflected in these consolidated financial statements include, but are not limited to, the accrual of expenses. The Company bases its estimates on historical experience, known trends and other market-specific or other relevant factors that it believes to be reasonable under the circumstances. On an ongoing basis, management evaluates its estimates when there are changes in circumstances, facts and experience. Changes in estimates are recorded in the period in which they become known. Actual results could differ from those estimates.

Fiscal Year

The Company, and its Subsidiaries, fiscal year ends on December 31 of each year.

Cash and Cash Equivalents

Cash and cash equivalents consist principally of cash and deposits with maturities of three months or less as of September 30, 2021 and December 31, 2020.

Goodwill

Goodwill is defined as the excess of cost over the fair value of assets acquired and liabilities assumed in a business combination. The Company tests goodwill at the reporting unit level annually as of November 2 or on an as needed basis, for indicators of impairment at each reporting unit that has recorded goodwill. In performing the test, the Company either uses a qualitative assessment or a single step quantitative approach. Under the qualitative approach the Company considers a number of factors, including the amount by which the previous quantitative test's fair value exceeded the carrying value of the reporting units, actual performance as compared to internal forecasts used in the previous quantitative test, an evaluation of discount rates, and an evaluation of current economic factors for both the worldwide economy and specifically the oil and gas industry, and any significant changes in customer and supplier relationships. The Company weighs these factors to determine if it is more likely than not that the fair value of the reporting unit exceeds its carrying value. If after performing a qualitative assessment, indicators are present, or the Company identifies factors that cause the Company to believe it is appropriate to perform a more precise calculation of fair value, the Company would move beyond the qualitative assessment and perform a quantitative impairment test.

Under the quantitative impairment test, the Company performs a comparison of the reporting unit's carrying value to its fair value. The Company estimates the fair value of a reporting unit based upon future net discounted cash flows (Level 3 measurement). In calculating these estimates, the Company develops a discounted cash flow model based on forecasted operating results, discount rates, and growth rates, which contemplate business, market and overall economic conditions. Further, the discount rates used require estimates of the cost of equity and debt financing. The estimates of fair value of these reporting units could change if actual operating results or discount rates vary from these estimates. The Company performed sensitivity analyses on the fair values resulting from the discounted cash flows valuation utilizing more conservative assumptions that reflect reasonably likely future changes in the discount rates and perpetual growth rate in each of the reporting units. Based upon the Company's 2020 annual impairment testing analyses, including the consideration of reasonably likely adverse changes in assumptions described above, the Company determined that there have been no goodwill impairments to date.

Concentration of Credit Risk and Significant Customer

Financial instruments that potentially subject the Company to concentration of credit risk primarily consist of cash and accounts receivable. The Company places its cash with financial institutions in the United States. The cash balances are insured by the FDIC up to \$250 per depositor with unlimited insurance for funds in noninterest-bearing transaction accounts through September 30, 2021. At times, the amounts in these accounts may exceed the federally insured limits.

The Company has certain customers whose revenue individually represented 10% or more of the Company's total revenue, or whose accounts receivable balances individually represent 10% or more of the Company's total accounts receivable.

For the three months and nine months ended September 30, 2021, five customers accounted for 94.4% and three customers accounted for 78.4% of revenue, respectively. For the three months and nine months ended September 30, 2020, three customers accounted for 91% and 77.8% of revenue, respectively. At September 30, 2021 and 2020, two customers accounted for 84.6% and one customer accounted for 78.4% of accounts receivable, respectively.

Research and Development Costs

The Company expenses research and development costs as incurred. During the three and nine months ended September 30, 2020, the Company expensed \$34 and \$739, respectively, related to the development of hardware solution for deployment of the rapid grow solution. During the three months ended September 30, 2020, the Company expensed additional costs of \$107 related to the research and development facility.

Shipping and Handling Charges

The Company incurs costs related to shipping and handling of its manufactured products. These costs are expensed as incurred as a component of cost of sales. Shipping and handling charges related to the receipt of raw materials are also incurred, which are recorded as a cost of the related inventory.

Note 3 — Recently Adopted Accounting Pronouncements

In June 2016, the FASB issued Accounting Standard Update ("ASU") No. 2016-13, Financial Instruments — Credit Losses (Topic 326) — Measurement of Credit Losses on Financial Instruments. This new standard requires entities to measure expected credit losses for certain financial assets held at the reporting date using a current expected credit loss model, which is based on historical experience, adjusted for current conditions and reasonable and supportable forecasts. The Company's financial instruments within the scope of this guidance primarily includes accounts receivable, loans, held-to-maturity debt securities, and net investments in leases. In November 2019, the FASB issued ASU No. 2019-10, changing effective dates for the new standards to give implementation relief to certain types of entities. The Company is required to adopt the new standards no later than January 1, 2023 according to ASU 2019-10, with early adoption allowed. The adoption of this new accounting guidance had no impact on the Company's consolidated financial position.

In August 2018, the FASB issued ASU No. 2018-15, Intangibles-Goodwill and Other-Internal-Use Software (Subtopic 350-40): Customer’s Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That is a Service Contract, which aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. The new standard requires capitalized costs to be amortized on a straight-line basis generally over the term of the arrangement, and the financial statement presentation for these capitalized costs would be the same as that of the fees related to the hosting arrangements. The Company adopted this standard effective January 1, 2020, using a prospective approach. The adoption of this new standard did not have a material impact on the Company’s consolidated financial statements. Subsequent impact will depend on the magnitude of implementation costs to be incurred. Implementation costs capitalized subsequent to adoption will be recognized in operating expenses in the statements of operations over the non-cancelable period of the hosting arrangement plus any renewal periods reasonably certain to be taken.

Note 4 — Revenue Recognition

The Company generates revenue from the following sources: (1) equipment sales, (2) services sales and (3) construction contracts.

The Company sells its equipment and services to customers under a combination of a contract and purchase order. Equipment revenue includes sales from proprietary products designed and engineered by the Company such as Agrify Vertical Farming Units (“AVFUs”), container farms, integrated grow racks, and LED grow lights, and non-proprietary products designed, engineered, and manufactured by third parties such as air cleaning systems and pesticide-free surface protection.

Construction contracts normally provide for payment upon completion of specified work or units of work as identified in the contract. Although there is considerable variation in the terms of these contracts, they are primarily structured as fixed-price contracts, under which the Company agrees to do the entire project for a fixed amount. The Company also enters time-and-materials contracts under which the Company is paid for labor and equipment at negotiated hourly billing rates and other expenses, including materials, as incurred at rates agreed to in the contract. The Company uses two main sub-contractors to execute the construction contracts.

Disaggregation of Revenue — The following table provides revenue disaggregated by timing of revenue recognition:

	Three Months ended September 30,		Nine Months ended September 30,	
	2021	2020	2021	2020
Transferred at a point in time	\$ 2,757	\$ 144	\$ 4,110	\$ 4,715
Transferred over time	12,994	2,669	30,474	3,019
	<u>\$ 15,751</u>	<u>\$ 2,813</u>	<u>\$ 34,584</u>	<u>\$ 7,734</u>

The Company generally provides a one-year warranty on its products for materials and workmanship but may provide multiple year warranties as negotiated, and will pass on the warranties from its vendors, if any, which generally covers this one-year period. In accordance with ASC 450-20-25, the Company accrues for product warranties when the loss is probable and can be reasonably estimated. At September 30, 2021, the Company has no product warranty accrual given the Company’s de minimis historical financial warranty experience.

Note 5 — Fair Value

Fair Values of Assets and Liabilities

The Company measures fair value at the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the assumptions that market participants would use in pricing an asset or liability (the inputs) are based on a tiered fair value hierarchy consisting of three levels, as follows:

Level 1: Observable inputs such as quoted prices for identical assets or liabilities in active markets.

Level 2: Other inputs that are observable directly or indirectly, such as quoted prices for similar instruments in active markets or for similar markets that are not active.

Level 3: Unobservable inputs for which there is little or no market data which require the Company to develop its own assumptions about how market participants would price the asset or liability.

Valuation techniques for assets and liabilities include methodologies such as the market approach, the income approach or the cost approach, and may use unobservable inputs such as projections, estimates and management's interpretation of current market data. These unobservable inputs are only utilized to the extent that observable inputs are not available or cost-effective to obtain.

At September 30, 2021 and December 31, 2020, the Company's assets and liabilities measured at fair value on a recurring basis were as follows:

	September 30, 2021				December 31, 2020			
	Fair Value Measurements Using Input Types				Fair Value Measurements Using Input Types			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Assets								
Mutual funds (included in cash and cash equivalents)	\$ 41,437	\$ -	\$ -	\$ 41,437	\$ -	\$ -	\$ -	\$ -
Held to maturity securities-current								
Municipal bonds	14,443	-	-	14,443	-	-	-	-
Corporate bonds	47,818	-	-	47,818	-	-	-	-
Total held to maturity securities- current	\$ 103,698	\$ -	\$ -	\$ 103,698	\$ -	\$ -	\$ -	\$ -
Held to maturity securities-non- current								
Corporate bonds	6,253	-	-	6,253	-	-	-	-
Total held to maturity securities- non - current	\$ 6,253	\$ -	\$ -	\$ 6,253	\$ -	\$ -	\$ -	\$ -
Loan receivable	-	-	13,092	13,092	-	-	-	-
Total assets	\$ 109,951	\$ -	\$ 13,092	\$ 123,043	\$ -	\$ -	\$ -	\$ -
Liabilities								
Notes payables, net of discount	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,493	\$ 12,493
Derivative liabilities	-	-	-	-	-	-	7,141	7,141
Long term debt	-	-	833	833	-	-	829	829
Total liabilities	\$ -	\$ -	\$ 833	\$ 833	\$ -	\$ -	\$ 20,463	\$ 20,463

Fair Value of Financial Instruments

The Company has certain financial instruments which consist of cash and cash equivalents, marketable securities, accounts receivable, loan receivable, accounts payable, notes payable, derivative liabilities, deferred revenue and long-term debt. Fair value information for each of these instruments is as follows:

- Cash and cash equivalents, accounts receivable, accounts payable and deferred revenue liabilities fair values approximate their carrying values, due to the expected duration of these instruments.
- Marketable securities classified as held to maturity, both current and non-current, are recorded at amortized cost, which at September 30, 2021, approximated fair value.
- Loan receivable is recorded at amounts borrowed, which at September 30, 2021, approximated fair value.
- The Company had certain derivative instruments accounted for at fair value. The Company held a convertible promissory note with a preferential conversion feature which qualifies as a derivative instrument. The fair value assumptions consider the nature of the conversion feature and the expected timeline to a qualifying conversion event.
- The Company has borrowings of \$833 and \$829 as of September 30, 2021 and December 31, 2020, respectively. The fair value of these borrowings, which are classified as Level 3, approximates their carrying value at September 30, 2021 as the instrument carries a fixed rate of interest.

Marketable Securities

As of September 30, 2021, the Company held investments in mutual funds, municipal bonds and corporate bonds. The mutual funds are recorded at fair value in the accompanying consolidated balance sheet as part of cash and cash equivalents. The municipal and corporate bonds are considered held-to-maturity and are recorded at amortized cost in the accompanying consolidated balance sheet. The fair values of these investments were estimated using recently executed transactions and market price quotations. The Company considers current assets those investments which will mature within the next 12 months including interest receivable on the long-term bonds. The remaining investments are considered non-current assets that the Company intends to hold longer than 12 months.

The composition of the Company's cash and cash equivalents and marketable securities are as follows:

	<u>September 30, 2021</u>	<u>December 31, 2020</u>
Cash and cash equivalents:		
Cash deposits	\$ 3,309	\$ 8,111
Mutual funds	41,437	—
Total cash and cash equivalents	<u>\$ 44,746</u>	<u>\$ 8,111</u>
Current marketable securities:		
Municipal bonds	\$ 14,443	\$ —
Corporate bonds	47,818	—
Total current marketable securities	<u>\$ 62,261</u>	<u>\$ —</u>
Non-current marketable securities:		
Corporate bonds	\$ 6,253	\$ —
Total non-current marketable securities	<u>\$ 6,253</u>	<u>\$ —</u>

The amortized cost and estimated fair value of held-to-maturity securities as of September 30, 2021, are as follows:

	<u>Amortized cost</u>	<u>Unrealized loss</u>	<u>Estimated fair value</u>
Current marketable securities (due within 1 year)			
Municipal bonds	\$ 14,443	\$ (11)	\$ 14,432
Corporate bonds	47,818	(46)	47,772
	<u>\$ 62,261</u>	<u>\$ (57)</u>	<u>\$ 62,204</u>
Non-current marketable securities (due in 1 year through 5 years)			
Corporate bonds	\$ 6,253	\$ (4)	\$ 6,249
	<u>\$ 6,253</u>	<u>\$ (4)</u>	<u>\$ 6,249</u>

Note 6 — Loan Receivable

A portion of the capital raised from the Company's 2021 public offering has been allocated to launch Agrify's total turnkey (the "Agrify TTK Solution") program, the industry's first end-to-end solution for the Company's customers that provides access to capital for construction costs, equipment lease(s) to AVFUs and other related operating equipment, subscription to the Company's Agrify™ Insights software, and business consultation services, which will enable the Company's customers to go to market sooner.

The Company's initial investment in the Agrify TTK Solution is currently capped at \$50 million as approved by the Company's Board of Directors. As of September 30, 2021, the Company has committed \$9,933 to the Agrify TTK Solution for five customers under contract and \$3,159 to one customer under a non-TTK contract.

The loan agreements entered into with customers receiving the Agrify TTK Solution generally provide for loans ranging from approximately \$200 up to \$13,500 with maturity dates of approximately two to three years after the commencement of the first commercial harvest of cannabis from the AVFUs and an interest rate of approximately 20% per annum.

The breakdown of Loans Receivable by Company as of September 30, 2021 and December 31, 2020 is as follows:

	<u>September 30, 2021</u>	<u>December 31, 2020</u>
Company A – Agrify TTK Solution	\$ 4,006	\$ —
Company B – Agrify TTK Solution	3,217	—
Company C – Agrify TTK Solution	2,439	—
Company D – Agrify TTK Solution	222	—
Company E – Agrify TTK Solution	49	—
Company F – Non-TTK Solution	3,159	—
	<u>\$ 13,092</u>	<u>\$ —</u>

The Company analyzed whether any of the above customers are a variable interest entity (a "VIE") in accordance with ASC 810 and if so, whether the Company is the primary beneficiary requiring consolidation. Based on the Company's analysis, the Company has determined that Company B is a VIE. Two of the Company's employees own 36.6% of Company B equity but since the Company is not the primary beneficiary of Company B, the Company is not required to consolidate Company B.

Note 7 — Prepaid Expenses and Other Receivables

Prepaid Expenses and Other Receivables consisted of the following as of September 30, 2021 and December 31, 2020:

	<u>September 30, 2021</u>	<u>December 31, 2020</u>
Prepaid materials	\$ 1,549	\$ —
Prepaid insurance	1,100	—
Prepaid marketing	105	—
Prepaid software	188	48
Prepaid expenses	239	148
Other receivables	695	168
	<u>\$ 3,876</u>	<u>\$ 364</u>

Note 8 — Property and Equipment, Net

Property and equipment, net consisted of the following as of September 30, 2021 and December 31, 2020:

	September 30, 2021	December 31, 2020
Computer and office equipment	\$ 327	\$ 128
Furniture and fixtures	20	16
Leasehold improvements	265	10
Machinery and equipment	1,138	868
Software	152	—
Vehicles	62	62
Leased equipment at customer	700	—
Total property and equipment, gross	2,664	1,084
Accumulated depreciation	(518)	(211)
Construction in progress	2,043	—
Property and equipment, net	<u>\$ 4,189</u>	<u>\$ 873</u>

Depreciation expense for the three months ended September 30, 2021 and 2020 was \$139 and \$62, respectively, and \$337 and \$100 during the nine months ended September 30, 2021 and 2020, respectively.

Note 9 — Capitalized Website Costs, Net

Investments in the Company's website are amortized over their estimated useful lives of 3 years. As of September 30, 2021 and December 31, 2020, amortizable website cost was \$139, and accumulated amortization was \$79 and \$48, respectively. Amortization expense was \$10 and \$12 for the three months ended September 30, 2021 and 2020, respectively, and \$31 and \$32 for the nine months ended September 30, 2021 and 2020, respectively.

Note 10 — Intangible Assets and Goodwill

Acquired intangible assets are initially recorded at fair value and tested periodically for impairment. Goodwill represents the excess of the purchase price over the fair value of identifiable tangible and intangible assets acquired and liabilities assumed in a business combination and is tested at least annually for impairment. The Company performs an impairment test of goodwill during the fourth quarter of each year or sooner, if indicators of potential impairment arise. There were no such indicators in the three and nine months ended September 30, 2021.

The breakdown of acquisition-related intangible assets as of September 30, 2021 was as follows:

	Brand Rights	Customer Relationships	Total
September 30, 2021			
Cost	\$ 930	\$ 850	\$ 1,780
Accumulated amortization	(157)	(160)	(317)
Net	<u>\$ 773</u>	<u>\$ 690</u>	<u>\$ 1,463</u>

The breakdown of acquisition-related intangible assets as of December 31, 2020 was as follows:

	Brand Rights	Customer Relationships	Total
December 31, 2020			
Cost	\$ 930	\$ 850	\$ 1,780
Accumulated amortization	(88)	(89)	(177)
Net	<u>\$ 842</u>	<u>\$ 761</u>	<u>\$ 1,603</u>

Amortization expenses recorded in selling, general and administrative in the condensed consolidated statements of operations were \$47 and \$46 for the three months ended September 30, 2021 and 2020, respectively, and \$141 and \$129 during the nine months ended September 30, 2021 and 2020, respectively.

Estimated amortization expense for the remainder of 2021 and subsequent years for acquired intangible assets:

Years Ending December 31,	Amount
Remaining 2021	\$ 47
2022	187
2023	187
2024	187
2025	187
2026 and thereafter	668
Total	\$ 1,463

Goodwill balance as of September 30, 2021 and December 31, 2020 was \$632.

Note 11 — Accrued Expenses and Other Current Liabilities

Accrued expenses consisted of the following as of September 30, 2021 and December 31, 2020:

	September 30, 2021	December 31, 2020
Accrued construction costs	\$ 10,411	\$ 4,468
Accrued professional fees	760	1,135
Accrued consulting fees	190	97
Compensation related fees	687	225
Financing lease liabilities	154	148
Operating lease liabilities	312	—
Accrued inventory purchases	577	164
Other current liabilities	280	313
Total accrued expenses and other current liabilities	\$ 13,371	\$ 6,550

Note 12 — Convertible Promissory Notes

On January 11, 2021, the Company's Board of Directors and shareholders approved the amendment to the conversion formula of the Convertible Promissory Notes (the "Notes") issued by the Company on dates between August 2020 and November 2020. Pursuant to the amendment, immediately prior to the consummation of a public transaction, the outstanding principal amount of the Notes, together with all accrued and unpaid interest, shall convert into a number of fully paid and non-assessable shares of common stock, at a conversion price of \$7.72.

While the original conversion feature was bifurcated from the host instrument, the Company determined that the amended conversion feature would not require bifurcation. Since the accounting for the conversion feature changed because of the amendment, the Company applied extinguishment accounting pursuant to its accounting policy. Accordingly, the Company recognized a gain on extinguishment of \$2,685 in connection with the derecognition of the net carrying amount of the extinguished debt of \$19,654 (inclusive of \$13,100 of principal, \$7,141 of derivative liabilities, less \$587 of debt discount) and the recognition of the \$16,969 fair value of the new convertible notes (including the same principal amount of \$13,100 plus the \$3,869 fair value of the beneficial conversion feature).

On February 1, 2021, in conjunction with the closing of the Company's IPO, the Notes in the aggregate principal amount of \$13,100 were converted into 1,697,075 shares of common stock at the election of the Company at a conversion price of \$7.72 per share.

Note 13 — Capital Structure

On January 9, 2020, the Company increased its authorized number of shares to 53,000,000, consisting of: 50,000,000 shares of common stock, par value \$0.001 per share, and 3,000,000 shares of preferred stock, par value \$0.001 per share. At that time, it also designated 100,000 shares of the 3,000,000 authorized shares of preferred stock, par value \$0.001 per share, as Series A Convertible Preferred Stock ("Series A Preferred Stock").

Series A Convertible Preferred Stock

Beginning in the first quarter of 2020, the Company issued an aggregate of 60,000 shares of Series A Preferred Stock, for an aggregate purchase price of \$6 million. In May 2020, the Company completed an offering of Series A Preferred Stock with the issuance of an additional 40,000 shares of Series A Preferred Stock for an aggregate purchase price of \$4 million.

Amendment of Conversion Formulas

On January 11, 2021, the Company's Board of Directors approved the amendment to the conversion formula of the Series A Preferred Stock and Notes. After the amendment:

1. the Series A Preferred Stock is convertible, at any time after issuance or immediately prior to the closing of a public transaction, into common stock in an amount of shares equal to (i) the product of the Series A Preferred Stock original price plus accrued but unpaid dividends on the shares being converted, multiplied by the number of shares of Series A Preferred Stock being converted, divided by (ii) a conversion price of \$7.72 per share (after the reverse split taking effect) and
2. immediately prior to the consummation of a public transaction, the outstanding principal amount of the Notes together with all accrued and unpaid interest shall convert into a number of fully paid and non-assessable shares of common stock equal to the quotient of (i) the outstanding principal amount of the Notes together with all accrued and unpaid interest thereunder immediately prior to such public transaction divided by (ii) a conversion price of \$7.72 (after the reverse split taking effect).

On January 11, 2021, the Company's shareholders approved the amendment to the Series A Preferred Stock.

Initial Public Offering

On February 1, 2021, the Company completed an initial public offering ("IPO") for the sale of 5,400,000 shares of common stock at a price of \$10.00 per share. The Company also granted the underwriters: (a) a 45-day option to purchase up to 810,000 additional shares of common stock on the same terms and conditions for the purpose of covering any over-allotments in connection with the IPO, and (b) warrants to purchase 162,000 shares of common stock (equal to 3% of the aggregate number of shares of common stock issued in the IPO) at an exercise price of \$12.50 per share (which is equal to 125% of the IPO price). Subsequently, the underwriters exercised the over-allotment option, and on February 4, 2021, the Company closed on the sale of an additional 810,000 shares of common stock for a price of \$10.00 per share and granted to the underwriters warrants to purchase 24,300 additional shares of common stock (equal to 3% of the amount of shares issued as part of the exercised of the over-allotment option) at an exercise price of \$12.50 per share. The exercise of the over-allotment option brought the total number of shares of common stock sold by the Company in connection with the IPO to 6,210,000 shares and the total net proceeds received in connection with the IPO to approximately \$57 million, after deducting underwriting discounts and estimated offering expenses.

Immediately prior to the closing of the Company's IPO, all outstanding shares of Series A Preferred Stock and Notes were converted into 1,373,038 shares of common stock and 1,697,075 shares of common stock, respectively, at a conversion price of \$7.72 per share.

Issuance of Common Stock in Connection with the Acquisition of HMM

On September 20, 2021, as part of the acquisition of HMM, the Company issued an aggregate of 8,000 shares of common stock to an executive of HMM for achieving certain milestones from the acquisition date through March 31, 2021. The common shares were valued at \$176 based on the Company's Stock Price at closing September 20, 2021. The value of the shares is included in research and development in the condensed consolidated statements of operations.

Subsequent Public Offering

On February 19, 2021, the Company consummated a secondary public offering (the "February Offering") for the sale of 5,555,555 shares of common stock for a price of \$13.50 per share. The Company also granted the underwriters: (a) a 45-day option to purchase up to 833,333 additional shares of common stock on the same terms and conditions for the purpose of covering any over-allotments in connection with the February Offering, and (b) warrants to purchase 166,667 shares of common stock (equal to 3% of the aggregate number of shares of common stock issued in the February Offering) at an exercise price of \$16.875 per share (which is equal to 125% of the February Offering). Subsequently, the underwriters exercised the over-allotment option, and on March 22, 2021, the Company closed on the sale of an additional 833,333 shares of common stock for a price of \$13.50 per share and granted to the underwriters warrants to purchase 25,000 additional shares of common stock (equal to 3% of the amount of shares issued as part of the exercised of the over-allotment option) at an exercise price of \$16.875 per share. The exercise of the over-allotment option brought the total number of shares of common stock sold by the Company in connection with the February Offering to 6,388,888 shares and the total net proceeds received in connection with the February Offering to approximately \$80 million, after deducting underwriting discounts and estimated offering expenses.

Stock Option Plan

On September 4, 2019, the Company adopted and approved the 2019 Stock Option Plan (the "2019 Plan") which provided for the issuance of 1,743,744 shares of its common stock. On August 10, 2020 and October 8, 2020, the Company's board of directors and stockholders, respectively, approved an increase to the maximum number of shares of common stock authorized for issuance over the term of the 2019 Plan from 1,743,744 shares to 3,355,083 shares. As of September 30, 2021, there are no shares available to be granted under the 2019 Plan. Prior to the consummation of the Company's IPO, the Company cancelled the 2019 Plan and converted these stock options to the 2020 Plan, as more fully described below. Under the 2019 Plan, the standard vesting schedule provided that 25% of the options vest 12 months following issuance and the balance vests in 36 equal monthly installments thereafter. However, the Company's board of directors was permitted to provide for alternative or accelerated vesting schedules in approving each stock option grant. In many cases, the Company's board of directors included an accelerated vesting schedule under which 50% of the stock options granted vest immediately prior to a change of control transaction or the Company's first underwritten public offering.

2020 Omnibus Equity Incentive Plan

On December 18, 2020, the Company's board of directors, and on January 11, 2021, the Company's stockholders, adopted and approved the 2020 Omnibus Equity Incentive Plan (the "2020 Plan"), which replaced the 2019 Plan. The 2020 Plan provides for the grant of stock options, SARs, performance share awards, performance unit awards, distribution equivalent right awards, restricted stock awards, restricted stock unit awards and unrestricted stock awards to non-employee directors, officers, employees and non-employee consultants of the Company or its affiliates. The aggregate number of shares of common stock that may be reserved and available for grant and issuance under the 2020 Plan is 4,533,732 shares. Shares will be deemed to have been issued under the 2020 Plan solely to the extent actually issued and delivered pursuant to an award. If any award granted under the 2019 Plan or the 2020 Plan expires, is cancelled, or terminates unexercised or is forfeited, the number of shares subject thereto is again available for grant under the 2020 Plan. The 2020 Plan shall continue in effect, unless sooner terminated, until the tenth (10th) anniversary of the date on which it is adopted by the board of directors.

On January 24, 2021, the Company's Board of Directors approved grants of options to purchase an aggregate of 144,360 shares of common stock to its directors. The options will expire 10 years from the date of grant and have an exercise price per share of \$4.86. 25% of the options vest 12 months following issuance and the balance vests in 36 equal monthly installments thereafter.

On February 17, 2021, the Company's Board of Directors approved grants of options to purchase an aggregate of 1,050,000 shares of common stock to its directors and employees. The options will expire 10 years from the date of grant and have an exercise price per share of \$13.84. The options vest in 36 equal monthly installments from the date of grant.

On February 18, 2021, the Company's Board of Directors approved grants of options to purchase an aggregate of 10,000 shares of common stock to members of the Company's Board of Advisors. The options will expire 10 years from the date of grant and have an exercise price per share of \$14.49. The options were fully vested on the date of grant.

On May 16, 2021, the Company's Board of Directors approved grants of options to purchase an aggregate of 219,083 shares of common stock to its employees. The options will expire 10 years from the date of grant and have an exercise price per share of \$7.68. 33.3% of the options vest 12 months following issuance and the balance vests in 24 equal monthly installments thereafter.

The Company's stock option compensation expense was \$941 and \$200 for the three months ended September 30, 2021 and 2020, respectively, and \$4,007 and \$803 for the nine months ended September 30, 2021 and 2020, respectively. There was \$8,696 of total unrecognized compensation cost related to unvested options granted under the Company's options plans as of September 30, 2021. This stock option expense will be recognized through 2025.

The fair value of each option is estimated on the date of grant using the Black-Scholes option-pricing model. This model incorporates certain assumptions for inputs including a risk-free market interest rate, expected dividend yield of the underlying common stock, expected option life and expected volatility in the market value of the underlying common stock.

The following table summarizes the Company's assumptions used in the valuation of options granted during the nine months ended September 30, 2021:

Volatility	40%
Risk-free interest rate	1.10% – 1.63%
Dividend yield	0.00%
0% Expected life (years)	10
Forfeiture rate	0.00%

The Black-Scholes option-pricing model was developed for use in estimating the fair value of traded options, which have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions including the expected stock price volatility. Because the Company's stock options and warrants have characteristics different from those of its traded stock, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management's opinion, the existing models do not necessarily provide a reliable single measure of the fair value of such stock options. The risk-free interest rate is based upon quoted market yields for United States Treasury debt securities with a term similar to the expected term. The expected dividend yield is based upon the Company's history of having never issued a dividend and management's current expectation of future action surrounding dividends. The Company calculates the expected volatility of the stock price based on the corresponding volatility of the Company's peer group stock price for a period consistent with the underlying instrument's expected term. The expected lives for such grants were based on the simplified method for employees and directors.

In arriving at stock-based compensation expense, the Company estimates the number of stock-based awards that will be forfeited due to employee turnover. The Company's forfeiture assumption is based primarily on its turn-over historical experience. If the actual forfeiture rate is higher than the estimated forfeiture rate, then an adjustment will be made to increase the estimated forfeiture rate, which will result in a decrease to the expense recognized in the Company's financial statements. If the actual forfeiture rate is lower than the estimated forfeiture rate, then an adjustment will be made to lower the estimated forfeiture rate, which will result in an increase to expense recognized in the Company's financial statements. The expense the Company recognizes in future periods will be affected by changes in the estimated forfeiture rate and may differ significantly from amounts recognized in the current period.

As of September 30, 2021, there were 404,041 shares available to be granted under the Company's 2020 Plan.

The following table presents option activity under the Company's stock option plans for the nine months ended September 30, 2021 and 2020:

	Number of options	Weighted average exercise price	Aggregate Intrinsic value
Options outstanding at January 1, 2020	493,102	\$ 3.16	
Granted	1,849,194	2.31	
Exercised	—	—	
Forfeited	(495,155)	2.91	
Expired	(156,289)	3.05	
Options outstanding at September 30, 2020	<u>1,690,852</u>	\$ 2.31	\$ —
Options outstanding at January 1, 2021	3,133,109	3.51	
Granted	1,420,017	12.00	
Exercised	(618,604)	3.17	
Forfeited	(419,400)	3.96	
Expired	(4,076)	2.28	
Options outstanding at September 30, 2021	<u>3,511,046</u>	\$ 6.95	\$ —
Options vested and exercisable as of September 30, 2020	<u>293,213</u>	\$ 2.33	
Options vested and exercisable as of September 30, 2021	<u>1,910,812</u>	\$ 4.69	

The following table summarizes information about options vested and exercisable at September 30, 2021:

Options vested and exercisable					
Price (\$)	Number of options	Weighted average remaining contractual life (years)	Weighted average exercise price		
\$ 2.28	875,516	8.88	\$ 2.28	2.28	
\$ 4.86	821,132	9.31	\$ 4.86	4.86	
\$ 13.84	204,164	9.63	\$ 13.84	13.84	
\$ 14.49	10,000	9.64	\$ 14.49	14.49	

The following table summarizes information about options expected to vest after September 30, 2021:

Options expected to vest					
Price (\$)	Number of options	Weighted average remaining contractual life (years)	Weighted average exercise price		
\$ 2.28	389,677	8.89	\$ 2.28	2.28	
\$ 4.86	624,493	9.35	\$ 4.86	4.86	
\$ 7.68	219,083	9.69	\$ 7.68	7.68	
\$ 13.84	934,726	9.63	\$ 13.84	13.84	

Note 14 — Employee Benefit Plan

The Company maintains an employee's savings and retirement plan under Section 401(k) of the Internal Revenue Code. All full-time U.S. employees become eligible to participate in the plan. The Company's contribution to the plan is discretionary and during the three and nine months ended September 30, 2021 and 2020, the Company did not contribute to the plan.

Note 15 — Net Loss Per Share

Net loss per share calculations for all periods have been adjusted to reflect the reverse stock split effected on January 12, 2021. Net loss per share was calculated based on the weighted average number of common stock then outstanding.

Basic net loss per share is calculated using the weighted-average number of common shares outstanding during the periods. Net loss per share, assuming dilution, is calculated using the weighted-average number of common shares outstanding and the dilutive effect of all potentially dilutive securities, including common stock equivalents and convertible securities. Net loss per share, assuming dilution, is equal to basic net loss per share because the effect of dilutive securities outstanding during the periods, including options and warrants computed using the treasury stock method, is anti-dilutive.

The components of basic and diluted net loss per share were as follows:

	Three Months ended September 30,		Nine Months ended September 30,	
	2021	2020	2021	2020
Numerator:				
Net loss attributable to Agrify Corporation	\$ (9,758)	\$ (2,705)	\$ (19,204)	\$ (8,562)
Accrued dividend attributable to Preferred A Stockholders	—	(106)	(61)	(294)
Net loss available for common shareholders	<u>\$ (9,758)</u>	<u>\$ (2,811)</u>	<u>\$ (19,265)</u>	<u>\$ (8,856)</u>
Denominator:				
Weighted-average common shares outstanding – basic and diluted	<u>20,834,388</u>	<u>4,211,677</u>	<u>18,068,736</u>	<u>4,163,860</u>
Net loss per share attributable to common stockholders – basic and diluted	<u>\$ (0.47)</u>	<u>\$ (0.67)</u>	<u>\$ (1.07)</u>	<u>\$ (2.13)</u>

As of September 30, 2021 and 2020, the Company excluded the following securities from net loss per share as the effect of including them would have been anti-dilutive. The shares shown represent the number of shares of common stock which would be issued upon conversion in the respective years shown below:

	September 30, 2021	September 30, 2020
Options outstanding	3,511,046	1,690,852
Warrants outstanding	271,844	—
	<u>3,782,890</u>	<u>1,690,852</u>

Note 16 — Commitments and Contingencies

Leases

The determination if any arrangement contained a lease at its inception was done based on whether or not the Company has the right to control the asset during the contract period. The lease term was determined assuming the exercise of options that were reasonably certain to occur. Leases with a lease term of 12 months or less at inception were not reflected in the Company's balance sheet and those lease costs are expensed on a straight-line basis over the respective term. Leases with a term greater than 12 months were reflected as non-current right-of-use (ROU) assets and current and non-current lease liabilities in the Company's consolidated balance sheets. Current lease liabilities were classified as a component of accrued expenses and other current liabilities.

As the implicit interest rate in its leases was generally not known, the Company's used its incremental borrowing rate as the discount rate for purposes of determining the present value of its lease liabilities. At September 30, 2021, the Company's weighted average discount rate utilized for its leases was 8.04%.

When a contract contained lease and non-lease elements, both were accounted as a single lease component.

The Company had several non-cancellable finance leases for machinery and equipment. During the six months ended June 30, 2021, the Company entered into several leases for premises in Georgia and one office space lease in Billerica, Massachusetts. Those leases had terms of more than a year and were accounted as operating leases.

On February 5, 2021, the Company executed a sixty-three-month lease for office spaces in Billerica, MA. The Company spent \$205 on leasehold improvements and began occupying the space beginning June 1, 2021, which is when the lease commenced. The minimum lease liability for the initial lease term amounts to \$530 (base lease and other operating fees). The Company has an option to extend the initial lease term by an additional five-year term.

Additional information of the Company's lease activity, for the three and nine months ended September 30, 2021 and 2020, is as follows:

	Three Months ended September 30,		Nine Months ended September 30,	
	2021	2020	2021	2020
Operating lease cost	\$ 100	\$ —	\$ 184	\$ —
Finance lease cost:				
Amortization of right-of-use assets	44	30	134	30
Interest on lease liabilities	10	9	32	9
Short-term lease cost	—	48	—	151
Total lease cost	<u>\$ 154</u>	<u>\$ 87</u>	<u>\$ 350</u>	<u>\$ 190</u>
			September 30, 2021	September 30, 2020
Weighted-average remaining lease term – operating leases			3.26 years	—
Weighted-average remaining lease term – finance leases			3.31 years	4.17 years
Weighted-average discount rate – operating leases			8.01%	—
Weighted-average discount rate – finance leases			8.06%	8.12%
			September 30, 2021	December 31, 2020
Right-of-use assets, net			\$ 1,161	\$ 544
Operating lease liabilities, current			312	—
Operating lease liabilities, non- current			484	—
Total operating lease liabilities			<u>\$ 796</u>	<u>\$ —</u>
Finance lease liabilities, current			\$ 154	\$ 148
Finance lease liabilities, non- current			300	434
Total finance lease liabilities			<u>\$ 454</u>	<u>\$ 582</u>

As of September 30, 2021, the maturities of lease liabilities under non-cancellable finance leases were as follows:

	<u>Operating lease</u>	<u>Finance lease</u>	<u>Total</u>
For the year ending December 31,			
2021	\$ 108	\$ 28	\$ 136
2022	359	181	540
2023	166	154	320
2024	105	91	196
2025	107	50	157
Thereafter	63	16	79
Total minimum lease payments	<u>908</u>	<u>520</u>	<u>1,428</u>
Less imputed interest	<u>(112)</u>	<u>(66)</u>	<u>(178)</u>
Total lease liabilities	<u>\$ 796</u>	<u>\$ 454</u>	<u>\$ 1,250</u>

Legal Proceedings

On January 5, 2021, the Company received a demand letter from Nicholas Cooper and Richard Weinstein (two of the Company's former employees) and one of Mr. Cooper's affiliated entities, asserting that Messrs. Cooper and Weinstein were entitled to compensation arising out of their employment by the Company, and their partial ownership of TriGrow Systems, LLC. The demand letter asserts that the former employees are due certain sales commissions under their applicable bonus plan, equity earn-outs based on certain sales targets, and various equity purchases through the Company's employee stock ownership plan. The demand letter also asserts various employment claims, including but not limited to, statutory wage withholding violations, wrongful termination, breach of contract, breach of the duty of good faith and fair dealing, fraud in the inducement, promissory estoppel, minority shareholder oppression, breach of fiduciary duty, unjust enrichment, and violations of state and federal securities laws.

On January 19, 2021, Messrs. Cooper and Weinstein filed a lawsuit against the Company in the United States District Court for the Western District of Washington, alleging the same claims made in their demand letter based on the facts disclosed above. The plaintiffs are seeking relief in the form of monetary damages in an amount to be determined. Messrs. Cooper and Weinstein are also seeking relief in the form of reinstatement and Mr. Weinstein is seeking rescission of his Release of Claims Agreement. On March 10, 2021, the Company moved to dismiss all Cooper and Weinstein's claims, asserting that the claims failed to allege legal grounds for relief. On May 12, 2021, a Magistrate issued a preliminary Report and Recommendation, which recommended dismissal of certain of Cooper and Weinstein's claims, and recommended others for additional factual discovery. On July 27, 2021, a District Judge entered an order partially adopting the Report and Recommendation, dismissing one claim with prejudice, dismissing a second claim with leave to amend, and permitting the remaining claims to proceed. The Company does not believe these claims have any merit and intend to vigorously defend against them.

Additionally, on July 29, 2021, the Company filed a separate arbitration in Boston, Massachusetts against Cooper and Weinstein, in which the Company alleges that Cooper and Weinstein were liable for certain conduct during the time they were TriGrow employees, including breach of fiduciary duty, unjust enrichment, usurpation of corporate opportunity, conversion, fraudulent concealment, and false representation. Also on July 29, 2021, the Company submitted a claim for indemnification to certain legacy TriGrow Systems, LLC. shareholders. The claim for indemnification relates to conduct by Cooper and Weinstein during the time they were TriGrow employees.

Supply Agreement with Mack Molding Co.

In December 2020, the Company entered into a five-year supply agreement with Mack Molding Co. ("Mack") pursuant to which Mack will become a key supplier of AVFUs. In February 2021, the Company placed a purchase order with Mack amounting to approximately \$5.2 million towards initial production of AVFUs during 2021. In September 2021, the Company increased the purchase order with Mack to approximately \$11.5 million towards production of AVFUs during 2021 and 2022. The Company believes the supply agreement with Mack will provide the Company with increased scaling capabilities and the ability to more efficiently meet the potential future demand of its customers. The supply agreement contemplates that, following an introductory period, the Company will negotiate a minimum percentage of the AVFU requirements that the Company will purchase from Mack each year based on the agreed upon pricing formula. The introductory period is not time-based but rather refers to the production of an initial number of units after which the parties have rights to adjust pricing and negotiate a certain minimum requirements percentage. The Company believes this approach will result in both parties making a more informed decision with respect to the pricing and other terms of the supply agreement with Mack.

Distribution Agreements with Related Parties

On September 7, 2019, the Company entered into a distribution agreement with Bluezone Products, Inc. (“Bluezone”) for distribution rights to the Bluezone products with certain exclusivity rights. The agreement requires minimum purchases amounting to \$480 and \$600 for the first and second contract anniversary years. The agreement auto renews for successive one-year periods unless earlier terminated. In March 2021, the Company notified Bluezone of non-renewal of the agreement which means it ended on May 31, 2021. The Company exceeded the minimum purchase amount for the first year and purchased approximately \$532 of the committed \$660 second year purchases through September 30, 2021. Bluezone is a related party to the Company.

On March 9, 2020, the Company entered into a distribution agreement with Enozo Technologies Inc. (“Enozo”), for an initial term of five years with auto renewal for successive one-year periods unless earlier terminated. The agreement contains the following minimum purchases to retain exclusive distributor status for one of the Company’s products: for the period from the contract date until December 31, 2021 for \$375, for the year ended December 31, 2022 for \$750, and for the year ended December 31, 2023 for \$1,125, which amount may increase by 3% for the later years. The Company had \$40 purchases of Enozo product during the nine months ended September 30, 2021, compared to null for the nine months ended September 30, 2020. Enozo is a related party to the Company.

Committed Purchase Agreement with Related Party

On September 18, 2021, the Company entered into an amended purchase agreement with 4D Bios, Inc. (“4D”) to secure purchases of horticultural equipment. The original agreement required minimum purchases of between \$577 and \$607 per unit of 4D products until December 31, 2020. The amended agreement requires minimum purchases of \$582 per unit with a final payment of approximately \$864 paid to 4D. 4D is a related party to the Company.

For the year ended December 31, 2020, the Company’s purchase commitment totaled \$1.9 million. The Company settled all outstanding commitments, leaving no open committed purchases as of September 30, 2021.

Note 17 — Related Parties

Some of the officers and directors of the Company are involved in other business activities and may, in the future, become involved in other business opportunities that become available.

The following table describes the net purchasing (sales) activity with entities identified as related parties to the Company:

	Three Months ended September 30,		Nine Months ended September 30,	
	2021	2020	2021	2020
Bluezone	\$ 217	\$ 63	\$ 310	\$ 482
4D Bios	864	257	1,311	399
Enozo	40	70	40	123
Valiant Americas, LLC.	606	2,596	2,323	3,078
Living Greens farm	\$ —	\$ —	\$ (58)	\$ —

The following table summarizes net related party (payable) receivable as of September 30, 2021 and December 31, 2020:

	September 30, 2021	December 31, 2020
Bluezone	\$ (58)	\$ (7)
Valiant Americas, LLC	\$ (3,308)	\$ (4,246)

Note 18 — Subsequent Event

On September 29, 2021 (the “Execution Date”), the Company entered into a Plan of Merger and Equity Purchase Agreement, as amended by an amendment dated as of October 1, 2021 (as amended, the “Purchase Agreement”), with Sinclair Scientific, LLC, a Delaware limited liability company (“Sinclair”); Mass2Media, LLC, d/b/a PX2 Holdings, LLC, d/b/a Precision Extraction Solutions, a Michigan limited liability company (“Precision”); and each of the equity holders of Sinclair named therein (collectively, the “Members”). On October 1, 2021, the Company consummated the transactions contemplated by the Purchase Agreement (the “Precision-Cascade Acquisition”).

Acquisition of Cascade and Precision; Purchase Consideration

Subject to the terms and conditions set forth in the Purchase Agreement, (1) Sinclair transferred, to the Company, and the Company purchased (the “Interest Purchase”) from Sinclair, 100% of the equity interests of Cascade Sciences, LLC, a Delaware limited liability company (“Cascade”), such that immediately after the consummation of such Interest Purchase, Cascade became a wholly-owned subsidiary of the Company, and (2) Precision merged (the “Merger”) with and into a newly-formed wholly-owned subsidiary of the Company, Precision Extraction NewCo, LLC.

The aggregate consideration for the Interest Purchase and the Merger consisted of: (a) the sum of \$30 million, plus consideration payable to holders of outstanding Sinclair equity awards, subject to certain adjustments for working capital, cash and indebtedness, payable in connection with the Interest Purchase; (b) the number of shares of the Company’s common stock, subject to adjustment, equal to the quotient of (i) \$20 million divided by (ii) the volume-weighted average price per share of the Company’s common stock on The Nasdaq Capital Market for the 30 consecutive trading days ending on the Execution Date (the “VWAP Price”), issuable in connection with the Merger; and (c) the True-Up Buyer Shares, if any (as defined below), issuable in connection with the Merger.

The Purchase Agreement includes customary post-closing adjustments, representations and warranties and covenants of the parties. The Members may become entitled to additional shares of the Company’s common stock (the “True-Up Buyer Shares”) and cash (together with the True-Up Buyer Shares, the “Aggregate True-Up Payment) based on the eligible net revenues (as defined in the Purchase Agreement) achieved by the Cascade and Precision businesses during the fiscal year ending December 31, 2021. However, in no event shall the aggregate purchase price paid by the Company pursuant to the terms of the Purchase Agreement, taking into account any Aggregate True-Up Payment in favor of the Members, exceed \$65 million.

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The information contained in this Form 10-Q is intended to update the information contained in our Annual Report on Form 10-K for the year ended December 31, 2020 filed with the Securities and Exchange Commission on April 2, 2021 (the “Form 10-K”) and presumes that readers have access to, and will have read, the “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and other information contained in such Form 10-K. The following discussion and analysis also should be read together with our financial statements and the notes to the financial statements included elsewhere in this Form 10-Q.

The following discussion contains certain statements that may be deemed “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements appear in a number of places in this Report, including, without limitation, “Management’s Discussion and Analysis of Financial Condition and Results of Operations.” These statements are not guarantees of future performance and involve risks, uncertainties and requirements that are difficult to predict or are beyond our control. Forward-looking statements speak only as of the date of this quarterly report. You should not put undue reliance on any forward-looking statements. We strongly encourage investors to carefully read the factors described in our Form 10-K in the section entitled “Risk Factors” in the Form 10-K for a description of certain risks that could, among other things, cause actual results to differ from these forward-looking statements. We assume no responsibility to update the forward-looking statements contained in this quarterly report on Form 10-Q. The following should also be read in conjunction with the unaudited financial statements and notes thereto that appear elsewhere in this report.

Except as otherwise indicated herein or as the context otherwise requires, references in this quarterly report to “we,” “us,” “our,” “Company,” and “Agrify” refer to Agrify Corporation, a Nevada corporation.

As described elsewhere in this report, all share and per share amounts set forth below have been presented on a retroactive basis to reflect a 1-for-1.581804 reverse stock split of our outstanding common stock implemented on January 12, 2021.

Dollar amounts are in thousands unless otherwise specified, except share and per share data.

Overview

We are a developer of highly advanced and proprietary precision hardware and software grow solutions for the indoor agriculture marketplace and provide equipment and solutions for extraction, post-processing, and testing for the cannabis and hemp industry. We believe we are the only company with an automated and fully integrated grow solution in the industry. We believe our Agrify “Precision Elevated™” cultivation solution is vastly differentiated from anything else on the market in that it combines our seamlessly integrated hardware and software offerings with a wide range of associated services such as consulting, engineering, and construction to form what we believe is the most complete solution available from a single provider. The totality of our product mix and service capabilities forms an unrivaled ecosystem in what has historically been an extremely fragmented market. As a result, we believe we are well situated to create a dominant market position in the indoor agriculture sector.

We have seven wholly-owned subsidiaries, AGM Service Corp LLC (formerly AGM Service Corp Inc.), TriGrow Systems, LLC (“TriGrow”, which acted as our exclusive distributor and which was acquired in January 2020 as TriGrow Systems, Inc. and converted to TriGrow Systems, LLC in May 2020), Harbor Mountain Holdings, LLC (“HMH”, which assembled and produced many of our products and which was acquired in July 2020), Ariaify Finance, LLC, Agxion, LLC, Cascade Sciences, LLC (which was acquired as part of the Precision-Cascade Acquisition) and Precision Extraction NewCo, LLC (which is a newly formed subsidiary in connection with the Precision-Cascade Acquisition). We also own 50% of Teejan Podponics International LLC (“TPI”) since December 2018; 60% of Agrify-Valiant, LLC, formed in December 2019; and 75% of Agrify Brands, LLC (formerly TriGrow Brands, LLC, which was acquired as part of the January 2020 acquisition of TriGrow). For further details about the January 2020 and July 2020 acquisitions please refer to our Annual Report on Form 10-K for the year ended December 31, 2020, filed with the U.S. Securities and Exchange Commission (“SEC”) on April 2, 2021.

Public Offerings

On February 1, 2021, we completed an initial public offering (“IPO”) of 5,400,000 shares of our common stock at a price of \$10.00 per share, less certain underwriting discounts and commissions. On February 4, 2021, we closed on the sale of an additional 810,000 shares of common stock on the same terms and conditions pursuant to the exercise of the underwriters’ over-allotment option. In connection with the IPO, we granted the underwriters warrants to purchase an aggregate of 186,300 shares of common stock (equal to 3% of the aggregate number of shares of common stock issued in the IPO) at an exercise price of \$12.50 per share (equal to 125% of the IPO price). The exercise of the over-allotment option brought the total number of shares of common stock sold by us in the IPO to 6,210,000 shares and the total net proceeds received by us to approximately \$57 million, after deducting underwriting discounts and commissions and estimated offering expenses.

On February 19, 2021, we consummated a secondary public offering (the “February Offering”) of 5,555,555 shares of our common stock at a price of \$13.50 per share, less certain underwriting discounts and commissions. On March 22, 2021, we closed on the sale of an additional 833,333 shares of common stock on the same terms and conditions pursuant to the exercise of the underwriters’ over-allotment option. In connection with the February Offering, we granted the underwriters warrants to purchase an aggregate of 191,667 shares of common stock (equal to 3% of the aggregate number of shares of common stock issued in the February Offering) at an exercise price of \$16.875 per share (equal to 125% of the February Offering). The exercise of the over-allotment option brought the total number of shares of common stock sold by us in the February Offering to 6,388,888 shares and the total net proceeds received by us to approximately \$80 million, after deducting underwriting discounts and commissions and estimated offering expenses.

On September 14, 2021, we entered into a letter agreement and waiver (the “Letter Agreement”), to amend the terms of our underwriting agreement with the representative of the underwriters in the IPO. Pursuant to the Letter Agreement, the representative agreed to waive the right of first refusal included in the underwriting agreement in consideration of (i) a cash payment to the representative of \$2.4 million; and (ii) the right to participate as a co-manager with ten percent (10%) of the economics with respect to our next public offering of securities, payable in cash upon the closing of such offering.

Series A Convertible Preferred Stock

Beginning in the first quarter of 2020, we issued an aggregate of 60,000 shares of our Series A Convertible Preferred Stock, or Series A Preferred Stock, for an aggregate purchase price of \$6 million. In May 2020, we completed our offering of Series A Preferred with the issuance of an additional 40,000 shares of Series A Preferred for an aggregate purchase price of \$4 million. All outstanding shares of Series A Preferred Stock automatically converted immediately prior to the closing of our IPO into 1,373,038 shares of common stock at a conversion price of \$7.72 per share.

Coronavirus (“COVID-19”) Pandemic

The coronavirus was first identified in people in late 2019. COVID-19 spread rapidly throughout the world, and, in March 2020, the World Health Organization characterized COVID-19 as a pandemic. COVID-19 is a pandemic of respiratory disease spreading from person-to-person that poses a serious public health risk. It has significantly disrupted supply chains and businesses around the world. The extent and duration of the COVID-19 impact, on our operations and financial position and on the global economy, is uncertain. Uncertainty remains regarding the length of time it will take for the COVID-19 pandemic to subside, including the time it will take for vaccines to be broadly distributed and accepted in the United States and the rest of the world, and the effectiveness of such vaccines in slowing or stopping the spread of COVID-19 and mitigating the economic effects of the pandemic. We continue to service our customers amid uncertainty and disruption linked to COVID-19 and are actively managing our business to respond to the impact.

Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates include assumptions about collection of accounts and notes receivable, the valuation and recognition of stock-based compensation expense, valuation allowance for deferred tax assets and useful life of fixed assets and intangible assets.

Financial Overview

Critical Accounting Policies and Significant Judgments and Estimates

Our management's discussion and analysis of our financial position and results of operations is based on our financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America, or GAAP. The preparation of financial statements in conformity with GAAP requires us to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. On an ongoing basis, we evaluate estimate, which include estimates related to accruals, stock-based compensation expense, and reported amounts of revenues and expenses during the reported period. We base our estimates on historical experience and other market-specific or other relevant assumptions that we believe to be reasonable under the circumstances. Actual results may differ materially from those estimates or assumptions.

Revenue Recognition

In accordance with Topic 606, we account for a customer contract when both parties have approved the contract and are committed to perform their respective obligations, each party's rights can be identified, payment terms can be identified, the contract has commercial substance, and it is probable that we will collect substantially all of the consideration to which we are entitled. Revenue is recognized when, or as, performance obligations are satisfied by transferring control of a promised product or service to a customer.

We generate revenue from the following sources: (1) equipment sales, (2) services sales and (3) construction contracts.

We sell our equipment and services to customers under a combination of a contract and purchase order. Equipment revenue includes sales from proprietary products designed and engineered by us such as vertical farming units, container farms, integrated grow racks, and LED grow lights, and non-proprietary products designed, engineered, and manufactured by third parties such as air cleaning systems and pesticide-free surface protection.

Construction contracts normally provide for payment upon completion of specified work or units of work as identified in the contract. Although there is considerable variation in the terms of these contracts, they are primarily structured as fixed-price contracts, under which the Company agrees to do the entire project for a fixed amount. The Company also enters time-and-materials contracts under which the Company is paid for labor and equipment at negotiated hourly billing rates and for other expenses, including materials, as incurred at rates agreed to in the contract. The Company uses two main sub-contractors to execute the construction contracts.

We generally provide a one-year warranty on its products for materials and workmanship but may provide multiple year warranties as negotiated, and will pass on the warranties from its vendors, if any, which generally covers this one-year period. In accordance with ASC 450-20-25, we accrue for product warranties when the loss is probable and can be reasonably estimated. At September 30, 2021, we had no product warranty accrual our de minimis historical financial warranty experience.

Accounting for Stock-Based Compensation

We follow the provisions of ASC Topic 718, "Compensation — Stock Compensation." ASC Topic 718 establishes standards surrounding the accounting for transactions in which an entity exchanges its equity instruments for goods or services. ASC Topic 718 focuses primarily on accounting for transactions in which an entity obtains employee services in share-based payment transactions, such as options issued under our Stock Option Plans.

The fair value of each option is estimated on the date of grant using the Black-Scholes option-pricing model. This model incorporates certain assumptions for inputs including a risk-free market interest rate, expected dividend yield of the underlying common stock, expected option life and expected volatility in the market value of the underlying common stock.

The Black-Scholes option-pricing model was developed for use in estimating the fair value of traded options, which have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions including the expected stock price volatility. Because our stock options and warrants have characteristics different from those of its traded stock, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management's opinion, the existing models do not necessarily provide a reliable single measure of the fair value of such stock options. The risk-free interest rate is based upon quoted market yields for United States Treasury debt securities with a term similar to the expected term. The expected dividend yield is based upon our history of having never issued a dividend and management's current expectation of future action surrounding dividends. We calculate the expected volatility of the stock price based on the corresponding volatility of our peer group stock price for a period consistent with the underlying instrument's expected term. The expected lives for such grants were based on the simplified method for employees and directors.

In arriving at stock-based compensation expense, we estimate the number of stock-based awards that will be forfeited due to employee turnover. Our forfeiture assumption is based primarily on its turn-over historical experience. If the actual forfeiture rate is higher than the estimated forfeiture rate, then an adjustment will be made to increase the estimated forfeiture rate, which will result in a decrease to the expense recognized in our financial statements. If the actual forfeiture rate is lower than the estimated forfeiture rate, then an adjustment will be made to lower the estimated forfeiture rate, which will result in an increase to expense recognized in our financial statements. The expense we recognize in future periods will be affected by changes in the estimated forfeiture rate and may differ significantly from amounts recognized in the current period.

It is important that the discussion of our operating results that follows be read in conjunction with the critical accounting policies disclosed above.

Fair Value of Common Stock

Historically, for all periods prior to our IPO, the fair values of the shares of common stock underlying our share-based awards were determined on each grant date by our board of directors. Given the absence of a public trading market for our common stock, our board of directors exercised reasonable judgment and considered a number of objective and subjective factors to determine the best estimate of the fair value of our common stock, including our stage of development; the rights, preferences and privileges of our convertible preferred stock relative to those of our common stock; our financial condition and operating results, including our levels of available capital resources; equity market conditions affecting comparable public companies; general U.S. market conditions; and the lack of marketability of our common stock. Valuations of our common stock were prepared by an unrelated third-party valuation firm in accordance with the guidance provided by the American Institute of Certified Public Accountants Practice Guide, Valuation of Privately-Held-Company Equity Securities Issued as Compensation.

For our valuation performed on March 20, 2020, and September 14, 2020, we used the income and market methods to estimate our enterprise value under various financing scenarios based on the discounted cash flow approach and a market approach of comparable peer public companies. The estimated enterprise value under each method was then allocated to the common stock, discount for lack of marketability was applied, and the resulting value of common stock was probability-weighted across the various financing scenarios to determine the fair value of common stock.

The assumptions underlying these valuations represented management's best estimate, which involved inherent uncertainties and the application of management's judgment. As a result, if we had used different assumptions or estimates, the fair value of our common stock and our stock-based compensation expense could have been materially different.

Results of Operations

Comparison of the Three and Nine Months Ended September 30, 2021 and 2020

The following table summarizes our results of operations for the three and nine months ended September 30, 2021, as compared to the three and nine months ended September 30, 2020:

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Revenue, net	\$ 15,751	\$ 2,813	\$ 34,584	\$ 7,734
Cost of goods sold	16,131	3,012	34,977	6,874
Gross (loss) profit	(380)	(199)	(393)	860
OPERATING EXPENSES				
Research and development	827	449	2,483	2,392
Selling, general and administrative expenses	8,595	1,937	18,850	6,940
Total operating expenses	9,422	2,386	21,333	9,332
Operating loss	(9,802)	(2,585)	(21,726)	(8,472)
OTHER INCOME (EXPENSE), NET				
Interest income (expense), net	45	(103)	68	(139)
Other expenses	(15)	—	(78)	—
Gain on extinguishment of notes payable	—	—	2,685	—
Other income (expense), net	30	(103)	2,675	(139)
Net loss before non-controlling interest	(9,772)	(2,688)	(19,051)	(8,611)
(Loss) gain attributable to non-controlling interest	(14)	17	153	(49)
Net loss attributable to Agrify Corporation.	\$ (9,758)	\$ (2,705)	\$ (19,204)	\$ (8,562)
Net loss per share attributable to common stockholders – basic and diluted	\$ (0.47)	\$ (0.67)	\$ (1.07)	\$ (2.13)
Weighted average common shares outstanding – basic and diluted	20,834,388	4,211,677	18,068,736	4,163,860

Revenues

Our goal is to provide our customers with a variety of products to address their entire indoor agriculture needs. Our core product offering includes our Agrify Vertical Farming Units (or AVFUs) and Agrify Integrated Grow Racks with our Agrify™ Insights software, which in 2020 and 2021 are supplemented with environmental control products, grow lights, and facility build-out services.

We continue to monitor and address the COVID-19 pandemic impacts on our supply chain. Although the availability of various products is dependent on our suppliers, their locations, and the extent to which they are impacted by the COVID-19 pandemic, we are proactively working with manufacturers to meet the needs of our customers during the pandemic. Product shortages have generally led to fluctuations in prices globally, with corresponding impacts to sales and interim profits.

We generate revenue from sales of cultivation solutions, including ancillary products and services, Agrify™ Insights software and facility build-outs. We believe that our product mix form an integrated ecosystem which allows us to be engaged with our potential customers from early stages of the grow cycle — first during the facility build-out, to the choice of cultivation solutions and then running the grow business with our Agrify™ Insights software. We believe that delivery of each solution in the grow cycle will generate sales of additional solutions and services.

The following table provides a breakdown of our revenue for the three and nine months ended September 30, 2021 and 2020:

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Cultivation solutions, including ancillary products and services	\$ 2,702	\$ 99	\$ 3,969	\$ 4,594
Agrify™ Insights software	—	—	8	—
Facility build-outs	12,995	2,597	30,466	3,019
Services	54	117	141	121
	<u>\$ 15,751</u>	<u>\$ 2,813</u>	<u>\$ 34,584</u>	<u>\$ 7,734</u>

Revenue for the three months ended September 30, 2021 and 2020 was generated mainly from facility build outs and cultivation solutions, respectively. For the three months ended September 30, 2021 and 2020, we sold 114 and 0 AVFUs, respectively.

Revenue for the nine months ended September 30, 2021 and 2020 was generated mainly from facility build outs and cultivation solutions, respectively. For the nine months ended September 30, 2021 and 2020, we sold 136 and 179 AVFUs, respectively.

Cost of Revenues

Cost of goods sold include direct cost of parts and outsourced assembly and installation services that are necessary for delivery of our products.

The following table provides a breakdown of our cost of revenue for the three and nine months ended September 30, 2021 and 2020:

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Cultivation solutions, including ancillary products and services	\$ 3,570	\$ 505	\$ 5,456	\$ 3,945
Facility build-outs	12,561	2,507	29,521	2,929
	<u>\$ 16,131</u>	<u>\$ 3,012</u>	<u>\$ 34,977</u>	<u>\$ 6,874</u>

During the first six months of 2020, we outsourced the manufacturing of our AVFUs to HMM, which we acquired in July 2020. Although the primary reason we acquired HMM was to expand our research, development and testing capabilities, the acquisition will also provide us with internal capabilities to manufacture small quantities of AVFUs and to reduce our cost of manufacturing. In addition, in December 2020, we entered into a five-year supply agreement with Mack Molding Co. ("Mack") pursuant to which Mack will become a key supplier of our AVFUs. In February 2021, we placed a purchase order with Mack amounting to approximately \$5.2 million towards initial production of AVFUs during 2021. In June 2021, the Company increased the purchase order with Mack to approximately \$11.5 million towards production of AVFUs during 2021 and 2022. We believe the supply agreement with Mack will provide us with increased scaling capabilities and the ability to meet the potential future demand of our customers more efficiently. The supply agreement contemplates that, following an introductory period, we will negotiate a minimum percentage of our AVFU requirements that we will purchase from Mack each year based on the agreed upon pricing formula. The introductory period is not time-based but rather refers to the production of an initial number of units after which the parties have rights to adjust pricing and negotiate a certain minimum requirements percentage. We believe this approach will result in both parties making a more informed decision with respect to the pricing and other terms of the supply agreement with Mack.

Gross Profit (Loss)

Our gross profit (loss) represents total revenue less the cost of goods sold, and gross margin percentage is gross profit (loss) expressed as a percentage of total revenue. For the three months ended September 30, 2021, our gross loss was \$380 compared to a gross loss of \$199 for the three months ended September 30, 2020. For the nine months ended September 30, 2021, our gross loss was \$393 compared to a gross profit of \$860 for the nine months ended September 30, 2020.

Our gross profit (loss) margin percentage decreased to (2.4%) for the three months ended September 30, 2021 compared to (7.1%) in the same period in 2020. The decrease in gross loss was primarily related to an increase in outside services for the production of AVFUs of \$415, discount on the sale of AVFUs for \$399, which was partially offset by an increase in facility build outs that contributed \$433 to gross profit.

Our gross profit (loss) margin percentage decreased to (1.1%) for the nine months ended September 30, 2021 compared to a 11.1% increase in the same period in 2020. The decrease in gross profit was primarily related to (i) an increase in outside services in the production of AVFU's during the quarter of \$415 and other product related increases of \$523, (ii) the discount on the sale of AVFU's sold during the quarter of \$399, and (iii) revenue mix that included higher revenue from facility build-outs which contributed \$944 to gross profit.

Research and Development

Research and development expenses consisted primarily of costs incurred for the development of our Agrify™ Insights software and next generation AVFUs, which includes:

- employee-related expenses, including salaries, benefits, and travel;
- expenses incurred by subcontractor under agreements to provide engineering work related to the development of our next generation AVFUs;
- expenses related to our facilities, depreciation, and other expenses, which include direct and allocated expenses for rent and maintenance of facilities, insurance and other supplies.

For the three months ended September 30, 2021 and 2020, research and development expenses were \$827 and \$449, respectively. The increase of \$378 is primarily attributable to increase in employee-related expenses, including salaries, benefits, bonus, and stock-based compensation of \$718. The increase in expenses was offset by the halted development of hardware solution for deployment of rapid grow solution of \$141 in the third quarter of fiscal 2020 and expenses related to grant of stock options in the amount of \$121.

For the nine months ended September 30, 2021 and 2020, research and development expenses were \$2,483 and \$2,392, respectively. The increase of \$91 is primarily attributable increase in employee-related expenses, including salaries, benefits, bonus, and stock-based compensation of approximately \$980 and an increase in other costs amounting to \$425. The increase in expenses was offset by the halted development of hardware solution for deployment of rapid grow solution of \$813 during 2020 and a decrease in consulting fees of \$392.

As a percentage of net revenue, research and development expenses were 5.3% and 16%, respectively, from total revenue for the three months ended September 30, 2021 and 2020. As a percentage of net revenue, research and development expenses were 7.1% and 30.9%, respectively, from total revenue for the nine months ended September 30, 2021 and 2020 (or 7.1% and 20.4% when excluding the one-time halted cost). We expect to continue to invest in future developments of our AVFUs and Agrify™ Insights software. In the coming years, we believe that research and development expenses measured as percentage of revenue will decrease due to an increase in our total revenue.

Selling, General and Administrative Expenses

Selling, general and administrative expenses consist principally of salaries and related costs for personnel, including stock-based compensation and travel expenses, in selling, executive and other administrative functions. Other general and administrative expenses include professional fees for legal, consulting and accounting services as well as facility related costs.

For the three months ended September 30, 2021 and 2020, general and administrative expenses were \$8,595 and \$1,937, respectively. The increase is attributable mainly to payroll and related expenses of \$1,356, stock-based compensation in the amount of \$855, one time termination of financing in the amount of \$2,400, legal expenses of \$438, insurance expenses of \$735 and depreciation and amortization expenses of \$157.

For the nine months ended September 30, 2021 and 2020, general and administrative expenses were \$18,850 and \$6,940, respectively. The increase is attributable mainly to payroll and related expenses of \$2,726, stock-based compensation in the amount of \$3,289, one time termination of financing \$2,400, insurance expenses of \$1,843, legal expenses of \$571, marketing and sales related expenses of \$496 and depreciation and amortization expenses of \$401.

Other Income (Expense), Net

Interest income was \$45 for the three months ended September 30, 2021, compared to interest expense of \$103 for the three months ended September 30, 2020, reflecting a change of \$148. Interest income was \$68 for the nine months ended September 30, 2021, compared to interest expense of \$139 for the nine months ended September 30, 2020, reflecting a change of \$207. The increase in interest income is attributable mainly to interest from held to maturity securities.

Other expenses were \$15 and \$78 for the three and nine months ended September 30, 2021, respectively, compared to null for the three and nine months ended September 30, 2020, are attributable to interest expense related items.

Gain on extinguishment of notes payable was null and \$2,685 for the three and nine months ended September 30, 2021, respectively, compared to null for the three and nine months ended September 30, 2020.

Income (Loss) Attributable to Non-Controlling Interest

We consolidate the results of operations of two less than wholly-owned entities into our consolidated results of operations. On December 8, 2019, we formed Agrify-Valiant, LLC, a joint-venture limited liability company in which we are 60% majority owner and Valiant-America, LLC owns 40%. Agrify-Valiant, LLC started its operations during the second quarter of 2020. On January 22, 2020, as part of the acquisition of TriGrow, we received TriGrow's 75% interest in Agrify Brands, LLC (formerly TriGrow Brands, LLC), a licensor of an established portfolio of consumer brands that utilize our grow technology. The license of these brands is ancillary to the sale of our AVFUs and provides a means to differentiate customers' products in the marketplace. It is not a material aspect of our business and we have not realized any royalty income. Accordingly, we are currently evaluating whether to continue this legacy business from an operational standpoint, as well as from a legal and regulatory perspective.

Loss attributable to non-controlling interest represents the portion of profit (or loss) that are attributable to non-controlling interest calculated as a product of the net income of the entity multiplied by the percentage of ownership held by the non-controlling interest.

Liquidity and Capital Resources

Upon the closing of the February Offering, we had approximately \$139 million in cash and cash equivalents. We believe such amount, together with cash flows from financing, will be sufficient to support our planned operations for at least the next 12 months. Our current working capital needs are to support accounts receivable growth, manage inventory to meet demand forecasts and support operational growth. Our long-term financial needs primarily include working capital requirements and capital expenditures. There are many factors that may negatively impact our available sources of funds in the future, including the ability to generate cash from operations, raise debt capital and raise cash from the issuance of our securities. The amount of cash generated from operations is dependent upon factors such as the successful execution of our business strategy and general economic conditions.

We may opportunistically raise debt capital, subject to market and other conditions. Additionally, as part of our growth strategies, we may also raise debt capital for strategic alternatives and general corporate purposes. If additional financing is required from outside sources, we may not be able to raise such capital on terms acceptable to us or at all. If we are unable to raise additional capital when desired, our business, operating results and financial condition may be adversely affected.

Indebtedness

We entered into two Loan Agreements and Promissory Notes (collectively the "PPP Loan") with Bank of America pursuant to the Paycheck Protection Program (the "PPP") under the Coronavirus Aid, Relief, and Economic Security Act ("CARES Act") administered by the U.S. Small Business Administration. We received total proceeds of approximately \$823 from the unsecured PPP Loans which are scheduled to mature during 2022 and 2025. Subject to certain conditions, the PPP Loan may be forgiven in whole or in part by applying for forgiveness pursuant to the CARES Act and the PPP. We applied for the forgiveness of the PPP Loans during the third and fourth quarters of 2021 for approximately \$44. If the remaining principal amount is not forgiven in full, we would be obligated to repay any principal amount not forgiven and interest accrued thereon.

Cash Flows

The following table presents the major components of net cash flows (used in) and provided by operating, investing and financing activities for the nine months ended September 30, 2021, and 2020:

	Nine months ended September 30,	
	2021	2020
Net cash (used in) provided by:		
Operating Activities	\$ (17,557)	\$ (10,723)
Investing Activities	(84,683)	(1,195)
Financing Activities	\$ 138,875	\$ 16,670

Cash Flow from Operating Activities

For the nine months ended September 30, 2021, we incurred a net loss of \$19,204, which included non-cash expenses of \$508 related to depreciation and amortization, \$4,007 in connection with the issuance and acceleration of stock options, stock-based payment of \$176 related to HMH acquisition, non-cash interest expenses of \$50 related to loans, and gain attributed to non-controlling interest in the amount of \$153. Net cash was reduced by a \$7,861 increase in accounts receivable, a \$5,227 increase in prepaid inventory due to demand forecast and a \$3,523 increase in prepaid expenses, partially offset by a \$7,367 increase in accrued expenses and other current liabilities and \$7,906 increase in accounts payable.

For the nine months ended September 30, 2020, we realized net loss of \$8,562, which included non-cash expenses of \$261 related to depreciation and amortization, \$803 in connection with the issuance of stock options, non-cash interest expenses of \$95 related to the issuance of notes payable and \$119 from the disposal of fixed assets, partially offset by loss attributed to non-controlling interest in the amount of \$49. Net cash was reduced by a \$622 increase in accounts receivable, a \$1,673 increase in prepaid inventory due to demand forecast, a \$2,099 decrease in deferred revenue, partially offset by \$507 increase in accrued expenses, a \$42 decrease in prepaid expenses, and a \$455 increase in accounts payable.

Cash Flow from Investing Activities

Net cash used in investing activities relates to capital expenditures and purchase of held to maturity securities. The capital expenditures support growth and investment in property and equipment, to expand research, development and testing capabilities and, to a lesser extent, the replacement of existing equipment.

For the nine months ended September 30, 2021, net cash used in investing activities was \$84,683, which included \$3,536 for leasehold improvements, purchasing computer equipment and small machinery, a \$12,686 issuance of loan receivable and \$68,461 purchases of held to maturity securities.

For the nine months ended September 30, 2020, net cash used in investing activities was \$1,195, which included \$1,092 paid in connection with the acquisition of TriGrow and \$103 cash outflow for purchasing computer equipment and small machinery.

Cash Flow from Financing Activities

For the nine months ended September 30, 2021, net cash provided by financing activities was \$138,875, attributable to \$56,961 proceeds from our initial IPO, \$79,839 from our secondary public offering, both net of fees, and proceeds from the exercise of options and warrants of \$2,229, offset by \$154 payments of financing leases.

For the nine months ended September 30, 2020, net cash provided by financing activities was \$16,670, primarily attributable to the \$10,000 proceeds from the issuance of our Series A Preferred Stock, \$5,800 proceeds from the issuance of notes payable and the \$823 PPP Loan under the CARES Act.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

As a “smaller reporting company” as defined by Item 10 of Regulation S-K, the Company is not required to provide information required by this Item.

Item 4. Controls and Procedures.

Disclosure controls and procedures (as defined in paragraph (e) of Rules 13a-15 and 15d-15 under the Exchange Act) are controls and other procedures that are designed to ensure that the information required to be disclosed in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified under the rules and forms of the SEC. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that such information required to be disclosed in our reports filed or submitted under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosures.

Evaluation of Disclosure Controls and Procedures

As required by paragraph (b) of Rules 13a-15 and 15d-15 under the Exchange Act, our Chief Executive Officer and our Chief Financial Officer carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of September 30, 2021. Based on this evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that our disclosure controls and procedures were not effective at the reasonable assurance level as of September 30, 2021.

Changes in Internal Control Over Financial Reporting

We are implementing certain measures to remediate the material weaknesses identified in the design and operation of our internal control over financial reporting, including hiring additional qualified personnel, further documentation and implementation of control procedures and the implementation of control monitoring. Other than those measures, there have been no changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended September 30, 2021 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II — OTHER INFORMATION

Item 1. Legal Proceedings.

From time to time, we are a party to various legal proceedings or claims arising in the ordinary course of business. For information related to legal proceedings, see the discussion under the caption Legal Proceedings in Note 16 - Commitments and Contingencies to our condensed consolidated financial statements included in Part I, Item 1 of this Quarterly Report, which information is incorporated by reference into this Part II, Item 1.

Item 1A. Risk Factors.

We are a smaller reporting company as defined by Rule 12b-2 of the Securities Exchange Act of 1934 and are not required to provide the information under this item.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information.

On November 8, 2021, our Board of Directors appointed Thomas Massie, a Board member, as President and Chief Operating Officer and Timothy Oakes, also a Board member, as Chief Financial Officer, effective as of November 10, 2021. Robert Harrison, who currently serves as our COO, will become the Senior Vice President, Manufacturing Operations. As CFO, Mr. Oakes will step down from our Board of Directors and succeed Niv Krikov, who will remain an advisor for the next several months to assist with the transition and support our other initiatives.

Item 6. Exhibits

Exhibit No.	Description
31.1	Rule 13(a)-14(a)/15(d)-14(a) Certification of principal executive officer
31.2	Rule 13(a)-14(a)/15(d)-14(a) Certification of principal financial and accounting officer
32.1*	Section 1350 Certification of principal executive officer
32.2*	Section 1350 Certification of principal financial and accounting officer
101.INS	Inline XBRL Instance Document
101.SCH	Inline XBRL Taxonomy Extension Schema Document.
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

* Furnished herewith. This certification is being furnished solely to accompany this report pursuant to 18 U.S.C. Section 1350, and is not being filed for purposes of Section 18 of the Exchange Act of 1934, as amended, and is not to be incorporated by reference into any filings of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AGRIFY CORPORATION

By: /s/ Raymond Chang
Raymond Chang
Chief Executive Officer
(Principal Executive Officer)

By: /s/ Niv Krikov
Niv Krikov
Chief Financial Officer
(Principal Financial and Accounting Officer)

Date: November 10, 2021

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER
PURSUANT TO RULE 13A-14(A) UNDER THE SECURITIES EXCHANGE ACT OF 1934,
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, **Raymond Chang**, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Agrify Corporation (the “Company”) for the quarterly period ended September 30, 2021;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting or caused such internal control to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.
 - c. Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting;
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: November 10, 2021

By: /s/ Raymond Chang

Name: Raymond Chang

Title: Chief Executive Officer
(Principal Executive Officer)

**CERTIFICATION OF CHIEF FINANCIAL OFFICER
PURSUANT TO RULE 13A-14(A) UNDER THE SECURITIES EXCHANGE ACT OF 1934,
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, **Niv Krikov**, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Agrify Corporation (the “Company”) for the quarterly period ended September 30, 2021;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting or caused such internal control to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.
 - c. Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting;
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting

Date: November 10, 2021

By: /s/ Niv Krikov
Name: Niv Krikov
Title: Chief Financial Officer
(Principal Financial and Accounting Officer)

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of Agrify Corporation (the "Company") for the quarterly period ended September 30, 2021 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, in the capacity and on the date indicated below, hereby certifies pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

Date: November 10, 2021

By: /s/ Raymond Chang
Name: Raymond Chang
Title: Chief Executive Officer
(Principal Executive Officer)

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of Agrify Corporation (the "Company") for the quarterly period ended September 30, 2021 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, in the capacity and on the date indicated below, hereby certifies pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

Date: November 10, 2021

By: /s/ Niv Krikov
Name: Niv Krikov
Title: Chief Financial Officer
(Principal Financial and Accounting Officer)